



# FIVE

## THINGS TO KNOW

U.S. MARCH PERFORMANCE DATA

The onset of a coronavirus (COVID-19) pandemic in March brought the most severe performance declines for the U.S. hotel industry and the end to the up cycle.

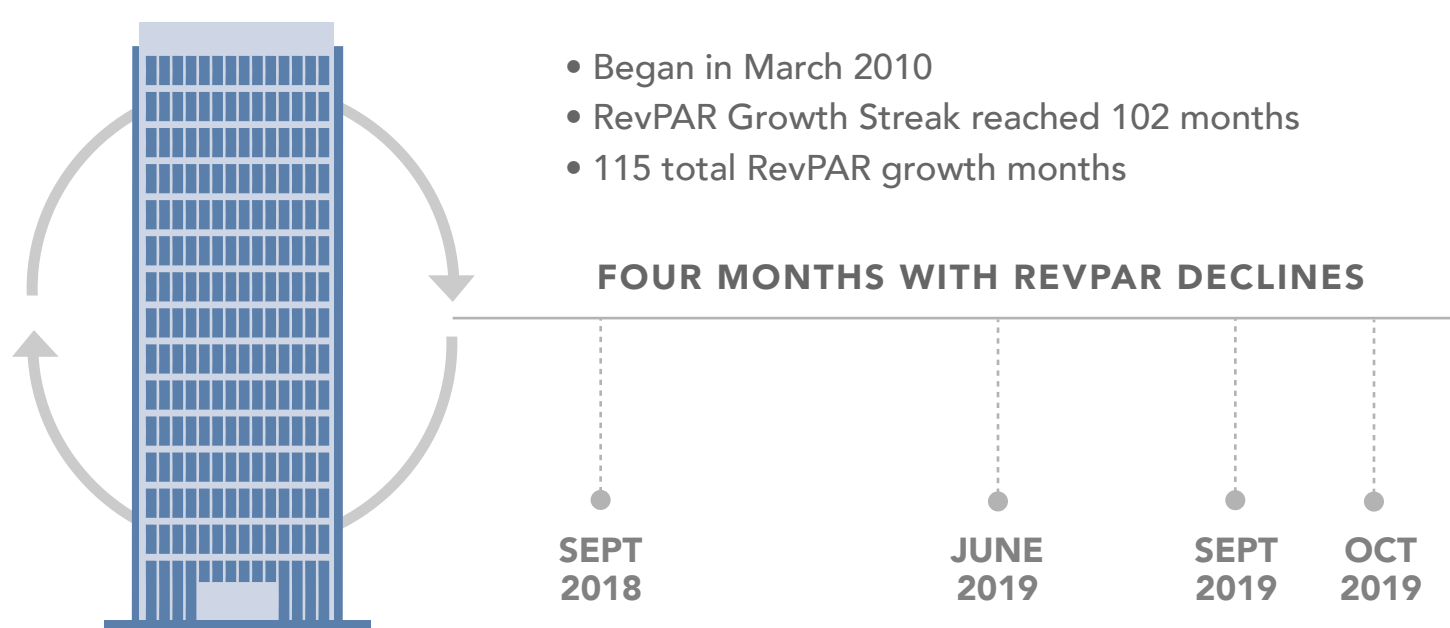
**1. Steepest RevPAR decline on record:** The U.S. hotel industry's key performance indicators were all bad in March, and a 51.9% drop in revenue per available room was the worst monthly decline in STR's 35-year history.

### U.S. KPIs IN MARCH



**2. Say goodbye to the cycle:** This month, COVID-19 formally closed the book on the hotel industry's up cycle, which started in March 2010 and lasted 119 months (115 with RevPAR growth).

### THE 119-MONTH U.S. HOTEL CYCLE



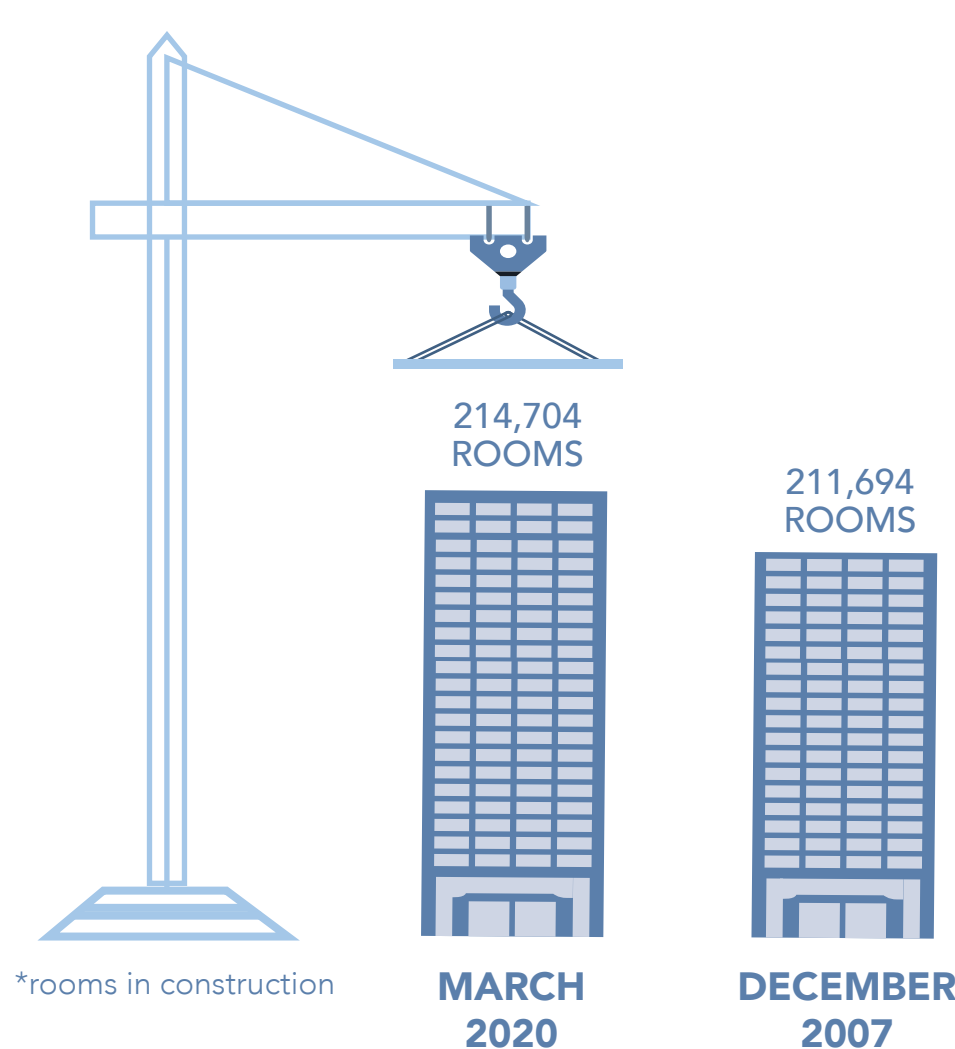
**3. Higher-tier classes feel loss of group demand:** Luxury, upper-upscale and upscale hotels saw the steepest performance declines in March, and the 28-day average data through mid-April is much worse.

### MARCH KPIs OF THE TOP CLASS SEGMENTS

CLASS	ABSOLUTE OCCUPANCY %	OCC %	ADR %	REVPAR %
LUXURY	29.4	-59.8	-5.4	-62.0
UPPER UPSCALE	31.1	-58.8	-7.1	-61.7
UPSCALE	37.0	-49.8	-8.7	-54.2

**4. U.S. pipeline exceeds prior peak:** Just before the Great Recession, in December 2007, U.S. hoteliers reported 211,694 rooms under construction. In 2020, the U.S. exceeded that total in both February (211,859 rooms) and March (214,704).

### U.S. PIPELINE PEAKS IN PAST TWO CYCLES



**5. San Francisco sees biggest market performance declines:** San Francisco/San Mateo, California, reported occupancy fell 62.2% to 30.2%, ADR decreased 26.6% to \$183.68 and RevPAR plummeted 72.3% to \$55.42.

### STEEPEST MARKET REVPAR DECLINES

